Senior Vice Provost for Research, Economic Engagement and Outreach
University of New Hampshire

THE SEARCH

The University of New Hampshire—the flagship land-, sea-, and space-grant institution of the state of New Hampshire and a Carnegie “Very High Research Activity” (Research I) University—seeks an intrepid and innovative leader to serve as Senior Vice Provost for Research, Economic Engagement and Outreach (SVP). The University is a leader in both education and research, which effects over $1.6 billion in economic impact annually across New Hampshire. It supports top 10 nationally ranked programs in the physical and natural sciences, has developed strengths in the social sciences and liberal arts, and is essential to the economic vitality of the state. The SVP will build on these accomplishments to sustain future growth and impact across the University, the state, regionally, and nationally.

Founded in 1866, UNH has a presence in every county in New Hampshire and plays a vital role in the region. More than 16,000 students from 50 states and 71 countries engage with award-winning faculty in top-ranked programs in business, engineering, law, liberal arts, social work and the sciences across more than 200 programs of study. The main campus in Durham is consistently hailed as one of New England’s most beautiful, and its coastal location and proximity to Boston allow a diverse array of programs to flourish. Additional campuses in Manchester and Concord draw on the opportunities and vibrancy of the state’s largest city and New Hampshire’s state capital, respectively, connecting UNH with legislators and emerging industries. With more than $140 million in annual research expenditures, UNH has distinguished itself as a top research university with an uncommon dedication to undergraduate teaching, evidenced by higher retention rates and smaller average class sizes than most of its peer public research universities. Per the strategic goals of its new President, UNH aspires to become a top 25 public university.

The Senior Vice Provost for Research, Economic Engagement and Outreach (SVP) will connect UNH’s research strengths to its role as the premier public institution of higher education of the state of New Hampshire. As the regional hub for transformative research, impactful scholarship, and sustainable economic growth, the office of the SVP will continue to build functional capacity within the University while championing its accomplishments across the state and beyond. The SVP will leverage UNHs geographic advantages to garner support and develop collaborations at the regional, national, and international levels. The SVP will lead a team of approximately 170 professionals, including three Vice Provosts in a centralized office that also oversees UNH
Cooperative Extension and UNHInnovation (UNHI), the tech-transfer and startup incubator arm of UNH. In recognition of the critical role that research innovation, scholarly support, and economic impact play at the University, the SVP will serve on the President's Cabinet, while reporting to the Provost and Vice President for Academic Affairs.

In this recruitment effort, the University of New Hampshire has retained Isaacson, Miller, a national executive search firm, to assist the University search committee. All applications, inquiries, and nominations, which will remain confidential, should be directed to the search firm as indicated at the end of this document.

For further information about UNH, please visit [www.unh.edu](http://www.unh.edu).

**THE UNIVERSITY OF NEW HAMPSHIRE**

Founded in 1866 as the New Hampshire College of Agriculture and Mechanic Arts, UNH—a member of the University System of New Hampshire (USNH)—has proudly pursued its founders' goal of “fostering an educated citizenry, across the state.” New Hampshire accepted the provisions of the Morrill Land-Grant College Act four years earlier, making its promise of impact across the state a pillar of its establishment and growth. The formal founding of the Agricultural Experiment Station—still in Hanover, NH—followed shortly, together with ties to the USDA that continue to this day through the College of Life Sciences and Agriculture (COLSA). The Cooperative Extension was founded in 1914, providing federal funds for extension activities and completing the three-legged stool of learning, discovery, and engagement—the critical components of the land-grant university. In 1966, UNH gained its “sea-grant” designation through federal recognition of the importance of the nation’s marine resources, making UNH one of 33 sea-grant programs nationwide. And in 1991, New Hampshire joined the national Space Grant Consortium, housed at UNH’s Institute for the Study of Earth, Oceans, and Space (EOS). Today, UNH is one of only nine institutions nationwide that carry all three designations.

Its main campus in Durham, NH is ideally located only a few miles from New England’s historic Atlantic seacoast and just south of New Hampshire’s famed White Mountains. The Durham campus is distinguished by its international representation, with students coming from over 70 countries around the globe, and its deep and abiding commitment to sustainability and the environment—embodied by its storied scholarship in ecology, environmental, earth, and ocean sciences. As a beneficiary of the NSF Established Program to Stimulate Competitive Research (EPSCoR), UNH has access to specific federal funding to enhance research productivity and workforce and economic development. The Durham campus houses the majority of the University’s academic and research-active units, while the UNH School of Law and a number of research centers are housed on the Concord campus near the state’s Capital, and the UNH-Manchester Campus is proximate to New Hampshire’s key, diversified industry clusters.

Through 150 years of major programmatic expansions, UNH has retained the feeling of a small, intimate liberal arts institution. UNH ranks as a Carnegie R1 institution, an acknowledgement of excellence built on areas of historic strength in the space- and ocean-sciences coupled with new efforts in advanced manufacturing, civil engineering, and public and health policy, among other strengths spanning the natural and social sciences. UNH offers its roughly 16,000 students more than 100 major fields of study, highly regarded graduate and doctoral programs, and distinctive opportunities for undergraduate research, culminating each April in the Undergraduate Research Conference (URC). With its multiple campuses and Cooperative
Extension, UNH serves the state through its distinguished programs of teaching and research as well as through continuing education, cultural outreach, economic development activities, and applied research partnerships.

Leadership

James W. “Jim” Dean became the 20th President of the University of New Hampshire in June 2018. Dean has more than 30 years of experience in public higher education scholarship, research, fundraising, and leadership. Before joining UNH, he served as Executive Vice Chancellor and Provost at the flagship University of North Carolina Chapel Hill, where he was a professor of organizational behavior and had previously served as Dean of the Kenan-Flagler Business School. Since joining UNH, Dean has met with hundreds of members of the University community, alumni and donors, NH business leaders, state lawmakers, and residents and has articulated a vision to make UNH among the top 25 public universities in the country. For more information about President Dean’s strategic priorities, please visit


Wayne Jones, Jr. became Provost and Vice President for Academic Affairs at the University of New Hampshire in November 2018 after six months in the interim role and having previously served as Dean of UNH’s College of Engineering and Physical Sciences (CEPS). As Dean of CEPS, Jones brought a deep understanding of interdisciplinary, inter-University research and STEM pedagogy and direct experience in issues of technology transfer and intellectual property, having co-founded his own startup nanomaterials production company in 2015. Jones is a chemist and materials scientist whose work focuses on polymer sensors, photovoltaics, and electronic nanomaterials. He has over 150 publications, supported by grants from the NSF, NIH, NIST, and the Department of Defense and is a Fellow of the American Chemical Society.

RESEARCH AT THE UNIVERSITY OF NEW HAMPSHIRE

UNH’s research funding exceeds $140 million annually. Over 600 students are engaged in doctoral programs spanning multiple fields, and University research scientists, research faculty, and tenure-track faculty publish in top journals across all fields. UNH research is geographically diverse, from its Center for Coastal Ocean Mapping to its Space Science Center. It ranks second nationally in scholarly productivity in the field of ecology, with UNH scientists doing cutting-edge ecological research that spans multiple scales from the microbes that live in soil to processes occurring in the Earth’s atmosphere. Its Living Bridge project helps to safeguard and improve New Hampshire’s critical infrastructure, while UNH researchers explore the implications of arctic warming in the Chukchi Sea, on top of the world. It boasts a top 30 doctoral program in sociology, and its history department is home to a Guggenheim Fellow, a Bancroft Prize awardee, and funding from the National Endowment for the Humanities; it consistently ranks among the top destinations for scholars of American history. Additionally, the Center for Crimes Against Children, the Institute for Health Policy and Practice, and the Institute on Disability conduct research that informs policy and practice in the U.S. and internationally. College of Health and Human Services faculty members have received grant funding to elevate the quality of early childhood education in the state including through UNH’s Child Study and Development Center and a recent $3.8 million grant from the U.S. Department of Health and Human Services. UNH’s story is one of adaptation and deft stewardship. As state and federal funding have
tightened across the country, putting many public research universities on the defensive, UNH’s success has come in spite of these tidal forces. It has promoted excellence through conscientious management of resources; wise spending; a culture of strong shared governance coupled with collegiality across units and staff; an entrepreneurial spirit; a supportive environment for research scientists and faculty, and mentorship and cultivation of tenure-track faculty as contributing to the core mission; and an esprit de corps that is pervasive and animating.

Research scientists, research faculty, and tenure-track faculty at UNH are world-renowned researchers, fellows of the AAAS, members of the National Academies, and recipients of numerous other honors awarded to leaders in their fields. Over the past two years, five UNH faculty members received the prestigious National Science Foundation (NSF) CAREER award. Additionally a research faculty member received a Presidential Early Career Award for Scientists and Engineers (PECASE) through the Department of Defense. UNH is also known for taking great pride in the quality of the overall student learning experience as evidenced by high-quality teaching and a commitment to undergraduate research. UNH’s graduate students regularly receive prestigious fellowships, including the NSF GRFP. And the University hosts the largest undergraduate research conference of its kind in the nation, with more than 2,000 students presenting their research, scholarly and creative projects in April each year. The 644 full-time and 401 part-time faculty teach students in small classes: approximately half of the classes at UNH have between 10 and 29 students. They comprise tenure-track, research, teaching faculty, and research scientists spread across the following major academic units:

- College of Liberal Arts
- College of Engineering and Physical Sciences
- College of Health and Human Services
- Peter T. Paul College of Business and Economics
- College of Life Sciences and Agriculture
- School of Marine Science and Ocean Engineering
- Institute for the Study of Earth, Oceans, and Space
- Carsey School of Public Policy
- UNH Manchester
- UNH School of Law (Concord)
- UNH Cooperative Extension

Grants and awards to UNH come from a broad range of sponsors: federal and state agencies, foundations and other not-for-profits, businesses, and other universities and institutions. Federal agencies support the majority of annual research funding at UNH, with the National Science Foundation, the U.S. Department of Commerce (in particular, the National Oceanic and Atmospheric Administration), the Department of Energy, the Department of Agriculture, and the National Aeronautics and Space Administration the largest sponsors. Major research centers at the University include the Institute for the Study of Earth, Oceans, and Space (EOS); the Earth Systems Research Center; the Center for Multiscale Modeling and Manufacturing of Biomaterials (NH BioMade); the Institute on Disability; the Institute for Health Policy and Practice; the Center for Crimes Against Children; Shoals Marine Laboratory; and the Flow Physics Facility. In addition, UNH was recently awarded a five-year, $10 million National Institutes of Health (NIH) Center of Biomedical Research Excellence grant to accelerate the translation of its biomedical and bioengineering research into clinical and commercialization opportunities leading to improved diagnosis and treatment of diseases. The Office of Research
at UNH works closely with the Office of Communications and Public Affairs to manage
government relations in Washington DC and expand the amount of federal funding received.

Current Context

The University finds itself at an important inflection point, with wide-ranging implications for the
Office of the SVP and for scholarly and generative activity across the University, the state of
New Hampshire, and the region. The University has undergone significant leadership transition
at the senior levels, with a new President, Provost, and new Deans ready to partner with the
next SVP on the University’s next phase of growth. The Office itself is undergoing a significant
transition: the creation of three new Vice Provost positions under the SVP signal an important
structural shift, and the placement of Outreach and Cooperative Extension programs under the
auspices of the SVP aim to empower the position with greater external interface with the
citizens of the state of New Hampshire.

UNHInnovation (UNHI) is among the fastest growing academic technology transfer operations in
the country, with its Director, Marc Sedam, recently appointed as President of the Association of
University Technology Managers (AUTM). Last year, UNH found itself in the top 5% of reporting
universities in total licenses, and the University is on track to see nine straight years of licensing
revenue growth, driven largely by UNH’s Interoperability Lab (IOL), agricultural innovation,
software, and curricula. On the horizon for the campus is the creation of The Edge@UNH, a
research, innovation, and startup hub on 60 acres at the edge of the Durham campus that aims
to build authentic, long-term partnerships with established industries; seed the ground for
entrepreneurial and startup activity emerging from UNH researchers; and effect another $1
billion in economic impact across New Hampshire in the next decade. In addition, UNH is
actively exploring the creation of an independent 501c3 research foundation to help steward the
cycle of research, discovery, commercialization, and investment for UNH scholars, enabling the
advancement of innovation from bench to market.

The non-profit Advanced Regenerative Manufacturing Institute (ARMI) represents one of the
many connections UNH has to the state economy. Launched in the summer of 2017 and funded
by $80 million from the Department of Defense coupled with more than $214 million from
industry, education, and nonprofit partners, ARMI is led by inventor Dean Kamen’s Manchester-
based, DEKA Research & Development. UNH leads the national education and workforce
development activities for ARMI, which boasts more than 80 partners from industry, academia,
government, and nonprofits. In order to interface most effectively with this effort, the University
recently hired 18 new tenure-track faculty with state-of-the-art knowledge in the life sciences,
and its planned Biological Sciences Initiative will remodel and expand teaching and research
facilities in the areas of bioengineering and cellular biology, fields relevant to tissue
biomanufacturing. ARMI typifies the tremendous potential for future public-private partnership
enabled by UNH-Manchester and the University’s openness to innovation.

UNH Cooperative Extension is at work in every New Hampshire county, strengthening key
industries, developing vibrant communities and engaged citizens, fostering healthy families, and
stewarding productive and healthy natural resources. In FY2019, Extension reached over
30,000 youth and served more than 2,000 businesses across multiple sectors, and non-credit
education continued to expand under the aegis of UNH Professional Development and Training
(UNH PDT). Extension is among the most powerful tools in UNH’s arsenal to meet the
workforce development needs of the state and build the economy of the future. Coupled with
UNH’s established and emerging scholarly excellence, Extension will drive the Office of the SVP to strengthen UNH’s ties throughout the state.

In all, the last decade has seen the creation of the Carsey School of Public Policy, the School of Marine Science and Ocean Engineering, and the UNH School of Law—which has emerged as among the top IP law programs in the country and the opening of the Peter T. Paul College of Business and Economics. This energy and vitality has sustained through the difficult funding climate that is characteristic of all public universities and is a testament to the spirit of UNH and its connection to the state. The next SVP will capitalize on this progress and continue to push UNH’s research to the edges of innovation and impact.

ROLE OF THE SVP

Reporting to the Provost and Vice President for Academic Affairs and sitting on the President’s Cabinet, the SVP is the University’s Chief Research Officer and the champion of its scholarship at home; throughout the region; in Washington, D.C.; nationally; and abroad. The Office of the SVP manages a total budget of $13 million, with additional oversight distributed throughout the Schools and Colleges, all of which operate under a Responsibility Center Management (RCM) budgeting system.

The SVP is responsible for creating and stewarding a robust and high-functioning research infrastructure, which includes a dedicated professional staff, core facilities, and a comprehensive compliance and support function. The SVP must encourage research collaborations across units, those both historically research-active as well as others that are beginning to build strong research cultures, and must find creative pathways for interdisciplinary research in pursuit of large grants as well as in the creation of exciting new technologies and industrial partnerships. The SVP will work with the academic deans, including the Dean of the Graduate School, in finding and structuring opportunities for graduate students and doctoral candidates to engage in meaningful research that enriches their experience and contributes to the stature of the University. The SVP will also support research partnerships with business and industry as well as other institutions of higher education. In overseeing UNH Cooperative Extension, the role of the SVP will expand to explicitly engage in workforce development and public-private partnership creation across the state.

CHALLENGES AND OPPORTUNITIES FOR THE SVP

Promote UNH research and scholarship as the University’s Chief Research Officer to enhance its presence and interconnectedness

While UNH has maintained and strengthened national and international connections to the ocean and space science communities for decades, the SVP will bring the story of UNH’s diverse research strengths to a national audience. The College of Liberal Arts (COLA) at UNH supports research centers working at the nexus of domestic abuse and data science, the School of Law is emerging as among the strongest intellectual property law programs in the country, and the Northeast Passage—UNH’s therapeutic recreation program—helps veterans address PTSD with leading-edge methodologies. These and other emerging strengths will gain broader recognition through the work of an involved and visible SVP, engaging with federal and industry partners to bring more research opportunities to UNH and further UNH’s national and international reputation.
Create enduring external connections with institutional partners across geographies and sectors

Central to the SVP’s role is building connections that not only bring recognition to UNH, but encourage long-term programmatic collaborations to benefit students, faculty, research scientists, and the scholarly and economic vitality of the state of New Hampshire. As the state’s land-, sea-, and space-grant University, UNH takes its mission of service and access as central. The SVP will continue to develop ties to local governments, small businesses, and critical employers across the state, in order to achieve the goal of increasing the University’s economic impact by another $1 billion in the next ten years. Furthermore, the SVP will strengthen the University’s engagement with national partners, both federally and at other institutions, to specifically target large, interdisciplinary center grants whose scale will benefit UNH and the state.

Serve as the connective tissue across campus, sustaining and strengthening mechanisms for research support and interdisciplinary collaboration

The SVP will develop and promote research support policies, practices, and programs that sustain the strength of the Office while encouraging proactive engagement with research-active faculty, research faculty, and research scientists and enabling connections across units. The SVP’s role on the President’s Cabinet ensures a voice in the policies and priorities that will govern research on campus, along with the methods by which UNH interfaces with external partners, administers to IP and technology transfer issues, and supports and attracts graduate students. The SVP will ensure that internal mechanisms for pre- and post-award support and compliance align with these policies while stimulating research activity. The Office will sustain and enhance structures that encourage soft-money funded research faculty and research scientists to continue their valuable engagement at the University in a supportive environment. As a leader across the campus, the SVP will incentivize collaborations across units and structures.

Assist and encourage the further development of New Hampshire’s regional innovation economy

Ambitious projects like The Edge@UNH and UNH-Manchester’s connections with ARMI signal a University primed for innovation and engagement with the region’s economies, from advanced manufacturing to ecosystem services to the high-tech hub of Boston and Cambridge, MA, just an hour south of Durham. The University was responsible for over $1 million in SBIR funding last year, with twelve active grants. New Hampshire ranks among top ten states for biotech venture capital funding, and its economic anchors involve the defense industry as well, with BAE Systems as the state’s number one employer. The SVP will be a bold advocate for the University’s engagement with the private sector across the state and New England, promoting UNH as a place that fosters and encourages innovative approaches to established industries and creates pathways to growing native small businesses, startups, and the broader entrepreneurial ecosystem.

Continue UNH’s traditions of excellence in undergraduate engagement in research while enhancing support for graduate students at all levels

In order to maintain and advance in its “R1” status on the way to becoming among the nation’s top public universities, UNH must balance a foundation of undergraduate excellence with the imperative to grow its research activity and doctoral education and, correspondingly, its direct impact on the state of New Hampshire and the nation. The SVP must work with other
institutional leaders to enhance graduate student support at the Master’s and Doctoral levels, while incentivizing research-active tenure-track faculty, research scientists and research faculty to bring aboard post-doctoral candidates and encourage their success.

QUALIFICATIONS

The successful candidate for Senior Vice Provost for Research, Economic Engagement and Outreach should possess many, if not all, of the following professional qualifications, skills, experiences, and personal qualities:

- A distinguished record of engagement in sponsored research and impressive scholarly achievement, as well as history of leadership in supporting and growing research excellence within an organization;
- An understanding of and commitment to the mission and values of public service, diversity, access, education, and economic impact, which constitute the land, sea-, and space- grant mission of UNH;
- Devotion to the highest ethical standards, with personal and professional integrity above reproach;
- Demonstrated leadership experience in higher education, the public sector, or industry, or within a similarly complex organization;
- A deep understanding of, and respect for, academic values, scholarly work across all academic disciplines, and UNH’s applied and translational research activities;
- Knowledge of patenting and licensing, federal research policies, compliance, research integrity, and export controls;
- A collaborative and transparent leadership style that will flourish in a culture of shared governance;
- Highly developed interpersonal and communication skills and the humility to embrace differences with grace;
- An innovative thinker who can articulate and encourage entrepreneurial initiatives across UNH;
- Demonstrated ability to work effectively with a full range of external constituents in the government, industry, and at other academic institutions;
- Demonstrated ability to communicate research, economic development, and outreach impacts internally and externally.
TO APPLY

Applications, nominations and inquiries may be directed in confidence to:

Gale Merseth, Vice President
Vijay Saraswat, Managing Associate
Ryan Leichenauer, Senior Associate

Isaacson, Miller, Inc.
263 Summer Street, 7th Floor
Boston, MA 02210

Electronic submissions are strongly encouraged via www.imsearch.com/7057.

UNH is an Equal Employment Opportunity/Affirmative Action Employer
APPENDIX

CAMPUS AND ACADEMIC UNITS: DURHAM CAMPUS

College of Liberal Arts (COLA)
With 4,000 undergraduate students in 39 majors (including 20 interdisciplinary programs), the College of Liberal Arts (COLA) is the largest college at UNH. The College offers the Bachelor of Arts degree in the 39 majors, the Bachelor of Fine Arts, Bachelor of Music, and Bachelor of Science in Neuroscience and Behavior along with a myriad of minors. COLA produces a packed calendar of talks and performances, screenings and exhibits, from its students, faculty, and renowned visitors. The College offers specialized study abroad programs, including justice studies in Hungary, history and culture in Russia, and architecture in Rome, as well as ongoing partnerships with universities in China and Ghana. COLA also offers scholarship programs to support global experience.

College of Engineering and Physical Sciences
The UNH College of Engineering and Physical Sciences (CEPS) positions mathematics and the physical sciences (chemistry, earth sciences and physics) in the same administrative unit as computer science and the four engineering departments (Chemical Engineering, Civil and Environmental Engineering, Electrical and Computer Engineering, and Mechanical Engineering). This provides the opportunity to address 21st century problems, which inherently require interdisciplinary efforts, often combining engineering with the physical sciences, and both incorporating mathematics and computer science in educational, research and entrepreneurial activities.

Encompassing nine academic departments, the college is home to more than a 130 tenured and tenure track faculty and approximately 20 affiliated research scientists, research faculty, and lecturer faculty. The College educates approximately 2,800 undergraduate and graduate students.

College of Health and Human Services
The College of Health and Human Services is committed to partnering with public and private organizations to enhance health and improve quality of life outcomes, through the creation and dissemination of new knowledge, and the education of future health and human service professionals including in the areas of mental health and substance use. The College, with an enrollment of just under 1,700 students taught by 60 faculty, comprises eight academic departments and 11 centers and institutes devoted to applied research and practical expertise in areas ranging from health policy and practice to cardiac rehabilitation.

The College is home to the state’s premier diagnostic and treatment center for speech, language, and hearing disorders; a laboratory school for more than 100 undergraduates engaged in experiential learning and teaching, and to an important initiative that pairs UNH students with nurses at Portsmouth Regional Hospital during a semester-long clinical rotation.

Peter T. Paul College of Business and Economics
Approximately 2,600 undergraduate majors and 300 graduate students are taught by 73 faculty in the college of business, named after a 1967 graduate of the school who, in 2008, gave the
university $25 million toward the building of the new business school. In addition to undergraduate majors in business administration, economics, and hospitality management, Paul College offers an MA and PhD in economics, MS degrees in accounting and analytics and an MBA – which includes part-time and online programs ranked in the top 100 in the nation by U.S. News and World Report.

The First-year Innovation and Research Experience, widely known as FIRE, helps distinguish the college with an integrated, team based, and game-like experience, guided by alumni and peer mentors, for first-year students to develop multidisciplinary solutions to real-world problems by employing emerging technologies.

Paul College’s student organizations include: UNH Women in Business that hosts its own conference; the Atkins Investment Group, a well-established, student managed, strategic investment fund; and the Rines Student Angel Investment Fund that is one of the only student-run angel funds in the country. Graduates have a 96 percent placement rate; they find meaningful, inspiring work at leading firms and organizations around the world. Partly as a result of this, Bloomberg Businessweek ranked Paul College as a top 100 undergraduate business program—and a top 40 public university business program. With respect to student satisfaction, Paul College ranked 57 among all business schools.

**College of Life Sciences and Agriculture**

The 130 faculty in the College of Life Sciences and Agriculture (COLSA) educate roughly 2,200 undergraduate majors along with graduate students in nine master of science and doctoral programs along with a joint PhD program in natural resources and earth system science. Disciplinary strengths encompass the life and biomedical sciences, natural resources and environmental sciences, and sustainable agriculture and food systems.

The college also serves an important outreach mission for the University and manages research and teaching facilities across the campus and around the world—including in the Arctic Circle. A few examples: The Hubbard Center for Genome Studies supports the use of genomics and bioinformatics in the exploration of biological processes ranging from human disease to biodiversity. The New Hampshire Veterinary Diagnostic Laboratory assists the state of NH in their efforts to monitor and control important animal diseases, and contributes to the academic, research, and outreach missions of COLSA. The New Hampshire Agricultural Experiment Station sponsors applied research including sustainable agriculture and foods, horticulture, forest and wildlife management, natural resources, and quality of life topics in partnership with farmers, growers, producers to directly benefit New Hampshire and New England.

The college offers focused professional training in forestry, dietetics, medical laboratory science, pre-veterinary and pre-medical sciences, as well as popular academic programs in biology, nutrition, and environmental conservation and sustainability. Medical laboratory science and dietetics students have nearly a 100 percent pass rate on national certification exams. COLSA’s veterinary school acceptance rate is 85 percent (the national average is 50 percent). Graduates of the college’s life sciences and biotechnology programs are highly valued by employers for their experience.

**School of Marine Science & Ocean Engineering**

The School of Marine Science and Ocean Engineering is the University of New Hampshire’s first ‘interdisciplinary school,’ designed to address today’s highly complex ocean and coastal
challenges through integrated graduate education, research and engagement. It serves as an interdisciplinary nexus for marine science and ocean engineering teaching and research across the University.

Combining traditional faculty and program strengths in Oceanography, Marine Biology and Ocean Engineering with an emerging Marine Policy focus, the School of Marine Science and Ocean Engineering provides its students with the scientific underpinnings of these disciplines while training them to contribute to and engage in scientifically-informed policy and resource management.

*Carsey School of Public Policy*

The Carsey School of Public Policy is nationally recognized for its research, policy education, and engagement. The school takes on the pressing issues of the 21st century, striving for innovative, responsive, and equitable solutions. With an expanding range of degree and non-degree programs, the Carsey School offers a growing number of opportunities for those interested in beginning, or advancing, careers in public policy.

In 2014, the Carsey Institute transitioned into the Carsey School of Public Policy after the University of New Hampshire received a gift of $20 million from Marcy Carsey, ’66 an award-winning television producer and co-founder of Carsey-Werner Productions.

*Graduate School*

The Graduate School and, in particular, doctoral education distinguishes UNH as a research university. Master’s programs, both research and professional, further enhance the University’s public land-grant, sea-grant and space grant mission. The Graduate School provides leadership to support the scholarly and creative efforts of the faculty and students, advances the principles of ethical conduct of research and scholarship, articulates and champions an institutional perspective on graduate education, promotes interdisciplinary scholarship and ensures that its graduates are prepared to become leaders in the 21st Century.

*Manchester Campus*

The mission of UNH Manchester is to provide the world-class UNH education and diploma to students in southern New Hampshire. Bringing together career-driven programs, faculty talent and a focus on experiential learning, UNH Manchester prepares students for success in their chosen field—and connects them to the wealth of opportunities in the region.

The Manchester campus is in the Pandora building, a renovated mill in the city’s historic Mill Yard, home to firms like Autodesk, DEKA, Dyn and GYK Antler. Academic programs include emerging fields like neuropsychology, homeland security and analytics; most programs partner with local start-ups and national firms to offer internships and field experience.

Many of Manchester’s 1,000 students attend UNH full-time and hold down a job or an internship. The faculty are accomplished, attentive, and accessible; the student-to-faculty ratio is 11:1, and 97 percent of classes have fewer than 30 students.

Manchester is home to 110,000 residents, flourishing media and technology sectors and a lively restaurant and music scene on Elm Street. *CNNMoney* called it one of America’s best cities in which to launch a business. Students can take advantage of membership at the nearby Granite
YMCA, room and board at the New Hampshire Institute of Art, and a lively list of clubs and activities, including the award-winning Enactus service and entrepreneurship club and a statewide a capella competition hosted by UNH Manchester’s own Milling Around.

**University of New Hampshire School of Law (Concord)**

Since its founding in 1973, Franklin Pierce Law Center, now the University of New Hampshire School of Law, has been a global leader in innovative legal education. It is an intimate, innovative law school, committed to developing students who enjoy challenging dialogue from the first moments of orientation, embrace practice-based, hands-on learning, and stand ready to join an extensive alumni network that includes leaders in many fields.

The school’s focus areas help its 257 students shape their future practice: Intellectual Property, ranked #5 in the nation, boasts the largest full-time faculty in the field and UNH Law’s IP library is the largest in the nation; commerce and technology includes a focus on e-Law; while public interest and social justice trains students in the delivery of legal services to all people from all walks of life. UNH School of Law hosts the Warren B. Rudman Center for Justice, Leadership and Public Policy as well as a number of certificate programs and institutes.

UNH Law’s Legal Residency program allows students to work in their fields of interest for up to a full semester while receiving credit and the School’s Daniel Webster Scholar program is the only practice-based bar exam alternative in the nation. Its location in Concord, New Hampshire’s capital, and status as the state’s only law school offer numerous pro bono, externship, and federal work study experiences. Moreover, UNH Law constantly updates its technology and programs to ensure that graduates are prepared to practice today’s law.

The school’s faculty consists of practitioners experienced in their fields of interest. The small student/faculty ratio promotes collaboration and collegiality. Accredited by the American Bar Association, the school’s location in Concord places it in the state capital, home to local, state and U.S. federal courts. UNH School of Law is a member of the American Association of Law Schools and fully accredited by the American Bar Association. UNH Law’s bar passage and job placement success reflect its graduates’ academic accomplishments and practice readiness. Here are two highlights: In summer 2017, of UNH Law JD graduates who took the bar exam for the first time in New Hampshire, 94.1% of them passed. Of UNH Law JD graduates from the class of 2016, 91.8% of them secured employment within ten months of graduation.

**Cooperative Extension**

UNH Cooperative Extension gives the University a presence in every county in the state, bringing information and education into communities to help make New Hampshire’s individuals, businesses, and communities more successful and its natural resources healthy and productive. For 100 years, specialists in UNH Cooperative Extension have tailored contemporary, practical education to regional needs, helping create a well-informed citizenry while strengthening key economic sectors.