

## **RCM 5 Year Review: Initial Hearings**

Hearing 17: Manchester

April 3, 2005

**Administrative Representatives:** Bruce Mallory, Leigh Anne Melanson, David Proulx, Mark Rubinstein

**Background:** Provost Mallory provided background on the RCM five year review and context for the hearing. David Proulx reviewed some of the results of RCM to date.

### **Questions and Comments from Participants:**

- Asked whether there is a disadvantage for UNHM because their tuition is all in-state vs. out-of-state? Dave P. responded that we would need to model to see the impact.
- If UNH and UNHM were to integrate, what would change? Dave P. responded that we would need to model the different scenarios to see the impact on the units.
- There was a question about how graduate tuition is allocated. Dave P. went over the formula for allocation of graduate tuition through the CPS.
- Have we looked at changing the percentage for CPS? Leigh Anne Melanson responded that we have not but we may want to do this in the near future.
- How does UNHM share in the grant and endowment revenues? David P. responded that if it is attributed to Manchester, then the revenues would be allocated to Manchester. The revenues flow based on the donor's intended purpose.
- A number of the UNH colleges have deficits. Are these deficits the result of RCM? Bruce M. that they are not related to RCM. RCM is a tool that lets us respond to shortfalls in a more systematic manner.
- Does the University have a pool of funds to help with deficits? Bruce M. responded that we do not.
- The UNHM library doesn't report to the UNH Library. The budget is not part of the UNH library. Both units work well to maximize undergraduate and graduate programs. The students are going to want remote access. Bruce M. responded that Claudia Morner, the University Librarian, is working on an acquisition project that will help maximize our collections to allow for remote access.
- A concern was expressed that UNH service units are charging for services and mileage when they come to UNHM.
- The Parents Association grants are only for Durham units not Manchester. Mark Rubinstein responded that most of the parents involved in the Parents Association are Durham parents. It was suggested that perhaps Manchester should establish a similar fund from parents and/or graduates.
- How we charge units is a problem.
- RCM opens up the budget process. It gives more light to what is happening in a unit. The ability to have reserve balances is a positive.
- It is not clear what we are being charged under RCM assessments, i.e., CIS, transportation.
- Need to look at the business model. If you take out state appropriation and endowments, what is being subsidized by other revenues.
- RCM has little impact on UNHM.
- How do you balance the playing field and where do you go with such a request?
- Manchester has a more defined mission than UNH
- Need to keep in mind that at UNH, the state appropriation is based on faculty salaries. If we received the state appropriation on faculty salaries, UNHM would be disadvantaged. UNHM

currently allocated a separate state appropriation. In addition, assessments are at 50% of the Durham rate.

- There was a concern that a mitigation process would eliminate a program that is currently making money.
- Question was raised about how long a new program can continue. Bruce M. responded that it was up to the unit.
- A question was raised about who pays for disability services.
- There was a concern that curriculum issues are influenced by financial pressure.
- There's a feeling that the rich get richer because of the diverse programs they can count on for revenues. Some colleges may be in deficit while others are making lots of money.
- RCM is an obstacle to INCO and Discovery Program. Feel we can accommodate the Inquiry Courses.